



### **DIRECTORS**

E. S. Arnold, Grimsby, Ontario

J. A. Boychuck, Burlington, Ontario

G. R. Dawson, Vancouver, B.C.

B. R. James, Hamilton, Ontario

R. H. Jenkins, Calgary, Alberta

C. O. Nickle, Calgary, Alberta

C. Norwood, Halifax, Nova Scotia

A. Peller, Ancaster, Ontario

J. A. Peller, M.D., F.R.C.P.(C), Ancaster, Ontario

G. W. Snelgrove, Burlington, Ontario

W. J. Walsh, M.D., F.R.C.P.(C), Hamilton, Ontario

### REGISTRAR AND TRANSFER AGENT

The Canada Trust Company — Vancouver, B.C.

### **AUDITORS**

McDonald, Currie & Co.

### **OFFICERS**

A. Peller, Chairman of the Board

J. A. Peller, President

E. S. Arnold, Vice-President Operations

J. A. Boychuck, Vice-President Marketing

N. D. Smith, *Vice-President Finance* and Secretary

### **BANKER**

The Royal Bank of Canada

### PLANT LOCATIONS

(including subsidiaries)

Port Moody, British Columbia Calgary, Alberta Winona, Ontario Truro, Nova Scotia























# DIRECTORS' REPORT TO SHAREHOLDERS

The Board of Directors submits herewith the Annual Report of your Company and its Subsidiaries, together with the Consolidated Financial Statements for the year ended March 31, 1971 and the Report of your Auditors.

At the last Annual Meeting the Shareholders authorized the name change of the Company from Andrés Wines (Canada) Ltd. to Andrés Wines Ltd.

#### Sales - Increase

Sales growth in 1971 was the greatest in the Company's history. Consolidated sales were \$4,832,362 up \$2,240,040 or 86.4% from \$2,592,322 in 1970. This significant increase in sales is largely due to increased consumer acceptance of the fine quality wines that the Company produces. To a smaller extent the increase is due to the inclusion of a full year of sales from the Ontario winery compared with three months for 1970.

### Profits - Increase

Net profit for the year was \$413,361 or \$.57 a share compared with \$250,195 or \$.34 a share in 1970. Cost of manufacturing increased during the year and this was partially offset by the purchase of more automated equipment.

### Financial

Capital expenditures totalled \$811,871 in 1971 compared with \$843,421 in 1970. The major portion of this expenditure was for the expansion of the British Columbia winery.

Working capital at March 31, 1971 amounted to \$1,442,998 as compared with \$1,543,898 at March 31, 1970. Although there were no dividends declared during the year, working capital generated from net earnings were absorbed by capital expenditures and payments on long-term debt. Long-term debt amounted to \$1,978,218 compared with \$1,961,025 in 1970. This was after receiving the balance of \$100,000 on the 11-1/4% bonds and making payments on the long-term debt of \$100,450.

#### Outlook

The future for the Company appears to be favourable, and it is expected that both sales and earnings will increase during the coming year. Although one Province is restricting the advertising of wine, this is offset by the lowering of the drinking age in other Provinces. The growth in sales has made it necessary to expand all four wineries to the extent of \$1,500,000. This means that our capital expenditure for the past two years and this coming year will be in excess of \$3,150,000.

On behalf of the Board

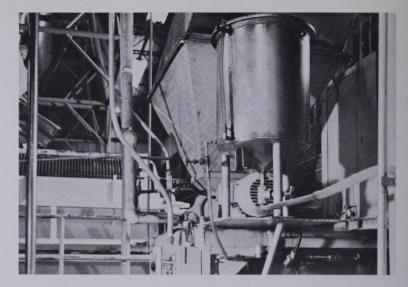
Joseph A. Peller, M.D., F.R.C.P.(C)

President

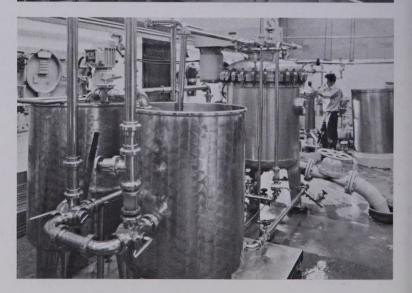


"Care and Concern" through every stage of operation best describes Andrés production methods. Here in a photo tour is a brief look at some of Andrés production facilities.

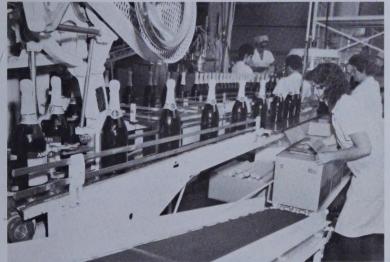
- 1. Juice is extracted from selected grapes in high capacity presses.
- 2. These stainless steel tanks store the juice through the required stages of fermentation.
- 3. Blending is the secret of giving each wine it's distinctive qualities. Here in a blending room the wine is filtered to ensure the utmost in clarity and then blended to precise recipes. The result is a uniquely Andrés product true to itself.













- **4.** Testing and retesting guarantees the Andrés product quality. Here, in one of our labs., our President, Dr. J. A. Peller views a wine sample.
- 5. Bottling, labelling and packaging is done on automated equipment yet the personal concern for quality remains constant. From design to application Andrés labels and packaging must always reflect the high standard of the product.
- **6.** Ready for the market . . . each case identified and moved to a warehousing/shipping area.



## ANDRES MAKES MERRY AT STORE OPENING

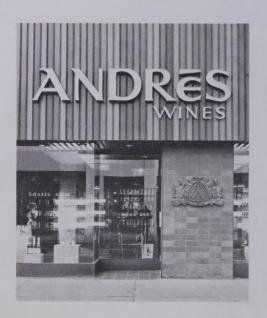


Saturday, July 17th, 1971 was opening day for the newest Andrés Wines self-service store at 695 Yonge Street, Toronto. The event was also something of a milestone for the industry in that Andrés was the first company in Ontario to actively promote a wine store opening.

To help/promote the opening, Andrés executives and staff held a series of receptions for the public, the press and business and government dignitaries.

The invitations to the public took the form of a 1250 line advertisement which appeared in the major Toronto daily newspapers. Radio station CKEY broadcast live from the store throughout the day, with interviews with Dr. Peller and other senior personnel. Meanwhile 17 pretty girls in hot pants outfits passed out cheese and grapes to passers by, many of whom responded by visiting the store, and buying wine.

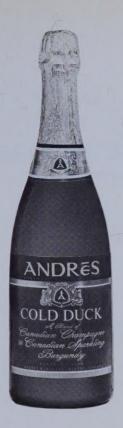
A special Press Preview was held prior to the public opening, and wide exposure was gained in all media. Dignitaries from business, government and the Liquor Control Board of Ontario attended the V.I.P. Reception the week following the public opening.





### ANDRES

1971 ... a very good year.



1971 was a vintage year for Andrés Wines — especially from a marketing standpoint.

In addition to the incorporation of a number of leading Beau Chatel products under the Andrés label, an ambitious programme of new product introduction was successfully executed. "Cold Duck" in the new 26 oz. bottle was immediately a national winner, while the 40 oz. bottle (exclusive to B.C.) gained rapid popularity. Andrés, "Cold Duck" is a blend of Champagne and Sparkling Burgundy.

Cold Duck was the initial member of the Andrés family to have a unique name give to its wine. The name is a tradition and the Andrés Cold Duck is following in that tradition well.

In Ontario, Baby Duck made a spectacular debut at the retail store opening, and negotiations for its listing with the Liquor Control Board of Ontario are nearing completion. Baby Duck is the newest addition to the Andrés family of fine Canadian wines. Cool red in color, Baby Duck has a hearty bouquet and a lusty flavour.

In the Maritimes, Caprice — a light cocktail wine was introduced and is achieving satisfactory sales results. This wine is a blend of Rosé made from California grapes and Sparkling Vin De Pomme made from Nova Scotia apples.







### ANDRES WINES LTD. AND SUBSIDIARY COMPANIES (FORMERLY ANDRES WINES (CANADA) LTD.)

ASSETS	1971 s	1970 S
CURRENT ASSETS		*
Cash		41,124
Accounts receivable (Note 2)		541,490 250,000
net realizable value (Notes 2 and 3)		1,277,902
Prepaid expenses	71,848	15,249
	2,942,508	2,125,765
FIXED ASSETS (Note 4)	2,370,975	1,747,085
AGREEMENT RECEIVABLE	21 522	20.000
AGNEEMENT NEGETVADEE	31,523	30,000
DEFERRED CHARGES (Note 5)	144,425	174,809

5,489,431 4,077,659

AUDITORS' REPORT TO THE SHAREHOLDERS

Approved on behalf of the board: G. W. Snelgrove, Director J. A. Peller, Director

### CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 1971

LIABILITIES	1971 \$	1970 s
CURRENT LIABILITIES	*	Ÿ
Bank advances (Note 2)	557,078	113,649
Accounts payable and accrued liabilities	418,649	135,118
Income and other taxes payable	402,083 121,700	231,850 101,250
· · · · · · · · · · · · · · · · · · ·		
	1,499,510	581,867
LONG-TERM DEBT (Note 6)	1,978,218	1,961,025
DEFERRED INCOME TAXES (Note 7)	26,316	19,828
MINORITY INTEREST IN NET ASSETS OF		
SUBSIDIARY COMPANIES (Note 8):	346,618	266,536
	3,850,662	2,829,256
SHAREHOLDERS' EQUITY		
SHAREHOLDERS EQUIT		
CAPITAL STOCK (Note 9)	783,802	783,802
RETAINED EARNINGS	854,967	464,601
	1,638,769	1,248,403
	5,489,431	4,077,659

We have examined the consolidated balance sheet of Andrés Wines Ltd. (formerly Andrés Wines (Canada) Ltd.) and the statements of earnings and retained earnings and source and use of working capital for the year then ended. Our examination of the financial statements of Andrés Wines Ltd. and subsidiary companies of which we are the auditors included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances. We have relied on the report of the auditors who have examined the financial statements of Abbey Wines Limited. In our opinion, these financial statements present fairly the financial position of the company as at March 31, 1971 and the results of its operations and the source and use of its working capital for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year except as described in Note 12 to the financial statements with which we concur.

McDONALD, CURRIE & CO. Chartered Accountants.



### CONSOLIDATED STATEMENT OF EARNINGS AND RETAINED EARNINGS

FOR THE YEAR ENDED MARCH 31, 1971

CALEG	1971 \$	1970
SALES	4,832,362	2,592,322
COSTS AND EXPENSES  Manufacturing, selling and administration.  Depreciation.  Interest on long-term debt.  Amortization of deferred charges.  Directors' remuneration.	3,458,576 185,349 127,387 30,384 118,100	1,800,027 99,295 67,386 30,384 62,391
Loss on disposal of fixed assets		37,333
	3,919,796	2,096,816
OPERATING EARNINGS	912,566 460,571	495,506 199,547
NET EARNINGS BEFORE PROVISION FOR MINORITY INTEREST Portion of net earnings of subsidiary	451,995	295,959
companies attributable to minority interest	38,634	45,764
NET EARNINGS FOR THE YEAR (Note 1)	413,361	250,195
RETAINED EARNINGS — BEGINNING OF YEAR	464,601	225,818
deferred income taxes (Note 12)	6,505	_
retained earnings of subsidiary companies due to shares exchanged during the year	_	212
	884,467	476,225
Dividends on preferred shares	_	11,624
income taxes	29,500	washing
	29,500	11,624
RETAINED EARNINGS — END OF YEAR	854,967	464,601

### CONSOLIDATED STATEMENT OF SOURCE AND USE OF WORKING CAPITAL

FOR THE YEAR ENDED MARCH 31, 1971

SOURCE OF WORKING CAPITAL Current operations	1971 \$	1970 \$
Net earnings for the year	413,361	250,195
Depreciation	185,349 30,384	99,295 30,384
Loss on disposal of fixed assets  Deferred income tax (recovery)	2,632 54,441 38,634	37,333 (10,827) 45,764
	724,801	452,144
11-1/4% Bonds — Proceeds	100,000	750,000 900,000
	863,694	2,102,144
USE OF WORKING CAPITAL  Dividends paid on preferred shares	_ 811,871 1,523 100,450 21,250 29,500	11,624 843,421 30,000 39,100 62,150
rajustinont of prior your of moome taxou	964,594	986,295
INCREASE (DECREASE) IN WORKING CAPITAL	(100,900)	1,115,849
WORKING CAPITAL — BEGINNING OF YEAR	1,543,898	428,049
WORKING CAPITAL — END OF YEAR	1,442,998	1,543,898
REPRESENTED BY:		
Current assets	2,942,508 1,499,510 1,442,998	2,125,765 581,867 1,543,898



### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 1971

### 1. PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of all subsidiary companies, namely:

Andrés Wines (B.C.) Ltd.

Andrés Wines (Alberta) Ltd.

Abbey Wines Limited

### 2. SECURITY FOR BANK ADVANCES

Book debts and inventories have been pledged as security for bank advances. Also, Andrés Wines (B.C.) Ltd. has secured its bank advances by a debenture providing a third specific and floating charge against its assets.

### 3. INVENTORIES

The companies' inventories are as follows:

•	1971 \$	1970 \$
Finished and in process	1,796,753	1,129,764
Wine making ingredients	195,231	42,487
Packing materials	197,727	105,651
	2,189,711	1,277,902

### 4. FIXED ASSETS

Fixed assets and related accumulated depreciation are as follows:

		1971		1970
	Cost \$	Accumulated depreciation \$	· Net \$	Net \$
LandBuildingsMachinery and	122,249 902,815	 79,200	122,249 823,615	124,251 593,754
equipment	1,956,340	531,229	1,425,111	1,029,080
	2,981,404	610,429	2,370,975	1,747,085

### 5. DEFERRED CHARGES

Deferred charges are being amortized at the rate of 10% of cost a year.

### 6. LONG-TERM DEBT

(a) This consists of:

9% first mortgage bonds Series A repayable in	1971 \$	1970 \$
quarterly instalments of \$6,300 plus interest	239,400	264,600
semi-annually	75,000	75,000
of \$21,250 plus interest	786,250	750,000
bank rate plus one-half of 1% commencing on June 30, 1973.  9-1/4% serial debenture repayable in quarterly instalments	938,893	900,000
of \$2,875 plus interest	60,375	71,875 800
Less: Portion payable within one year	2,099,918 121,700	2,062,275 101,250
	1,978,218	1,961,025

(b) The 9% first mortgage bonds are secured by a Trust Deed dated November 30, 1967, and the 11-1/4% mortgage bonds are secured by a Trust Deed dated January 15, 1970, between Andrés Wines Ltd. and the Canada Trust Company constituting fixed and floating charges on all properties and assets of the company and its subsidiaries subject to the charge in favour of Winbaco Ltd. as noted below. The Trust Deed also restricts the incurrence of further funded debt and requires the maintenance of a consolidated working capital ratio of 1.75 to 1.

Under terms of the Trust Deed noted above, the company has transferred its holdings in the shares of its subsidiaries to the Canada Trust Company. Andrés Wines Ltd. has retained beneficial ownership of these shares.

The 9-1/4% serial debenture is secured by a first mortgage on the fixed assets and a floating charge on all other assets of Abbey Wines Limited.



(c) The agreement to purchase is secured by a first mortgage in favour of Winbaco Ltd. on the land and premises acquired from that company.

7. INCOME TAXES		
The provision for income taxes consists of:		
Current	1971 \$ 406,130	1970 \$ 210,374
Deferred (recovery)	54,441	(10,827)
	460,571	199,547
8. MINORITY INTEREST		
Minority interest is made up of the following:		
	1971 \$	1970 \$
Andrés Wines (Alberta) Ltd	41,593	35,611
Abbey Wines Limited	305,025	230,925
	346,618	266,536
9. CAPITAL STOCK		
(a) Authorized:	1971 \$	1970 S
Preferred shares with a par value of \$10 each, issuable in series, of which 125,000 shares are designated as 6% cumulative, preferred shares Series A, redeemable at par plus a premium of 6%, 250,000 shares	Ť	Ť
Common shares without par value, 3,000,000 shares		
Issued and fully paid —  33,315 preferred shares Series A	333.150	333.150
687,781 common shares	450,652	450,652
	783,802	783,802

- (b) Dividends on issued 6% cumulative, preferred shares Series A accrue from March 31, 1968 and as at March 31, 1971 were in arrears to the extent of \$59,905 (1970 \$39,916).
- (c) An option has been granted to two of the companies' management personnel to purchase, between the two of them, 10,000 common shares of the capital stock of the company at \$2.45 each. The option must be exercised on or before August 25, 1974.
- (d) As a condition of the Offer to Finance entered into by the company with RoyNat Ltd., an option to purchase 55,000 common shares in the capital stock of the company at a price of \$2.45 per share has been granted to RoyNat Ltd. The option must be exercised by September 15, 1980. RoyNat Ltd. will also have the opportunity to maintain its percentage participation out of any further common share issuances.

### 10. SUBSIDIARIES' PREFERRED DIVIDENDS IN ARREARS

- (a) The dividends on the 6% cumulative, redeemable preferred shares of Andrés Wines (B.C.) Ltd. are in arrears to the extent of \$129,517. As minority interests do not hold any preferred shares, none of this is applicable to their interests.
- (b) The dividends on the 6% preferred shares of Andrés Wines (Alberta) Ltd. are cumulative from October 1, 1965. As at March 31, 1971 the preferred share dividends are in arrears to the extent of \$112,000. \$12,320 of this amount is applicable to shares held by minority interests.

### 11. EARNINGS PER SHARE

Earnings per common share for the year ended March 31, 1971 after providing for cumulative 6% preferred dividends are:

	1971	1970
	\$	\$
Earnings per share	<u>.572</u>	. <u>335</u>
Fully diluted earnings per share	.523	.299

Fully diluted earnings per share recognize the potential issuance of additional common shares pursuant to the exercise of the common share options described in Note 9(c) and (d).



### 12. CHANGES IN ACCOUNTING POLICIES

Income Taxes:

In 1971, Andrés Wines Ltd., Andrés Wines (Alberta) Ltd. and Abbey Wines Limited adopted the policy of providing for deferred income taxes on all timing differences between taxable income and that reported on the financial statements (full tax allocation basis). As a result of this change, it was necessary to adjust prior years' retained earnings, crediting it with \$6,505.

### 13. DIRECTORS' REMUNERATION

Remuneration paid to directors and officers amounted to \$118,100.

### FIVE YEAR STATISTICAL REVIEW

			(Seven Months)		
	1971	1970	1969	1968	1967
CONSOLIDATED					
INCOME STATEMENT ITEMS					
(in thousands of dollars)					
Sales	4,832	2,592	1,129	1,358	983
Net Earnings before					
Minority Interest	452	296	105	89	55
Net Earnings for the Year	413	250	105	113	54
CONSOLIDATED					
BALANCE SHEET ITEMS					
(in thousands of dollars)					
Working Capital (deficiency)	1,443	1,544	428	402	(11)
Fixed Assets (net)	2,371	1,747	1,009	956	682
Long Term Debt	1,978	1,961	412	441	87
Minority Interests	347	267	222	236	54
Shareholders' Equity	1,639	1,248	1,009	941	815
Total Assets	5,489	4,078	2,113	1,893	1,422
NUMBER OF SHARES OUTSTANDING					
Preferred Shares — Series A	33,315	33,315	33,211	33,155	32,433
Common	687,681	687,681	686,401	677,277	669,942

Note: The year end was changed from August 31st to March 31st in 1969.

